

November 15, 2023 Board & MIC Meeting 10 a.m. to noon





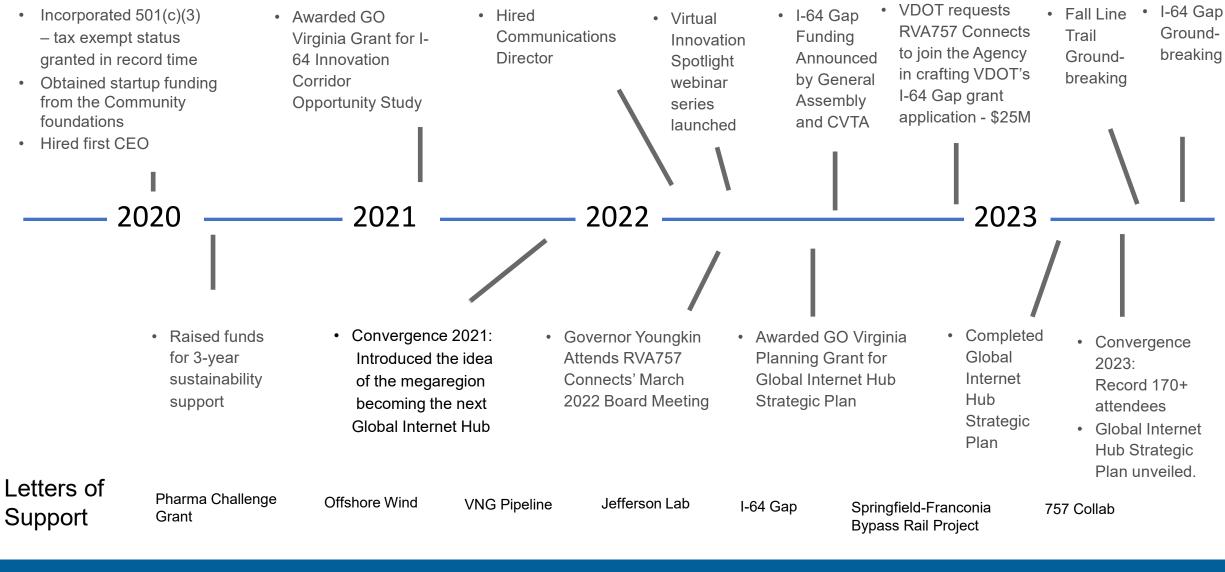
Welcome

Theodore L. Chandler, Jr. Co-founder, NRV Co-Chair, RVA757 Connects





RVA757 Connects' Momentum





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Welcome New Directors

Joined 2023





New Directors: February 2023



Martin J. Barrington

Chairman Anheuser-Busch InBev



Donald Graul President and CEO Branch Group



Ting Xu Founder and Chairwoman Evergreen Enterprises

Thomas J. McInerney President and CEO Genworth Financial





Shamim Mohammad

Executive Vice President Chief Information and Technology Officer CarMax

New Directors: September 2023

Nneka Chiazor

Market Vice President Hampton Roads Cox Communications





Robert "Bobby" L. Cowgill

Virginia State President SouthState Bank

Bob Howard

Chief Investment Officer Gold Key | PHR





Giovanna M. Genard

Vice President of External Affairs and Marketing Leader PRA Group

In Memory of John O. "Dubby" Wynne

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"He was a generous person with his time, energy and money. He was tireless and would say, 'Let's just get it done.'"

Harry Lester, Retired, President Emeritus Eastern Virginia Medical School



John O. "Dubby" Wynne 1945 – 2023



Today's Agenda

RVA757 Connects' Committee Updates + Communications

- Government Relations Ross Grogg and Christopher Lloyd
- Development Committee Mitch Haddon
- Nominations and Governance Sarah Jane Kirkland and Moses Foster
- Communications Greg Gilligan

RVA757 Connects' Initiatives Updates and Next Steps – John W. Martin

RVA757 Connects' 2023 Performance – John W. Martin

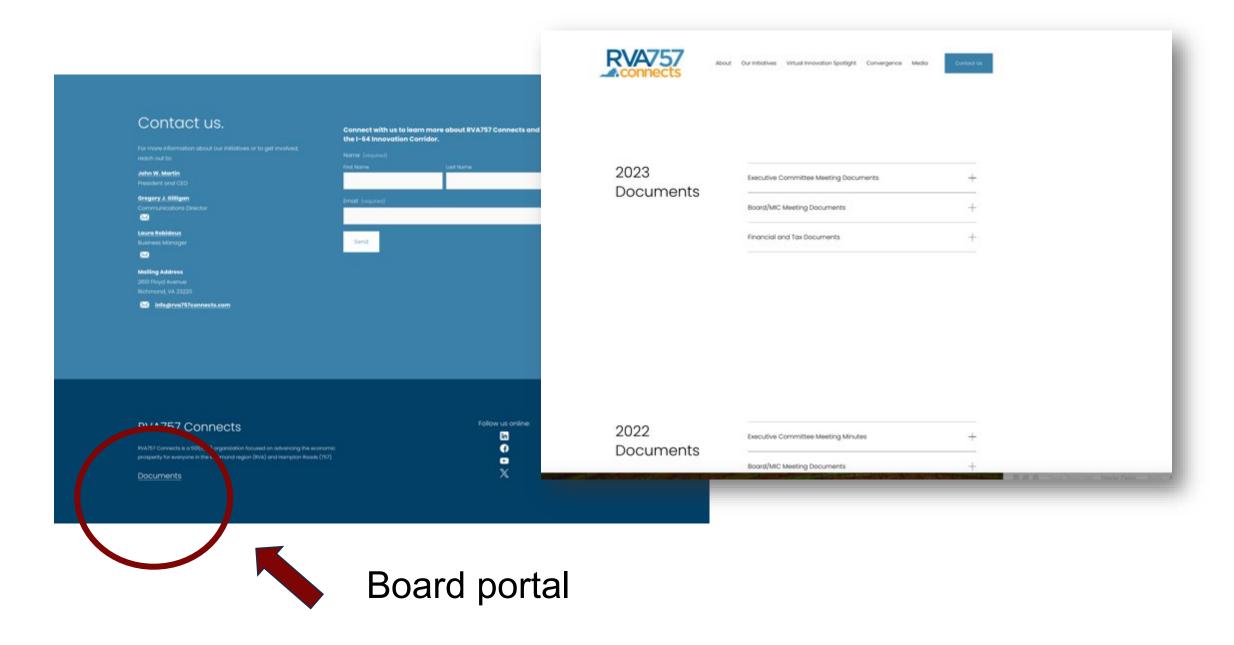
- 2023 Best Hits
- 2023 Board/MIC Survey Findings

Featured Topic #1: Update on GO Virginia – Nancy Grden and Wilson Flohr, Jr.

Featured Topic #2: Taking the I-64 Innovation Corridor to the Next Level - Group Discussion

Closing Remarks – Thomas R. Frantz, Co-Chair, RVA757 Connects







RVA757 Connects' Committee Updates

Government Relations – Ross Grogg and Christopher Lloyd

Development – Mitch Haddon

Nominations and Governance – Sarah Jane Kirkland and Moses Foster

Communications – Greg Gilligan





Discussion

On Our Committee Work



Communications Update

Greg Gilligan Vice President of Operations



About Our In

Igniting a new coordination

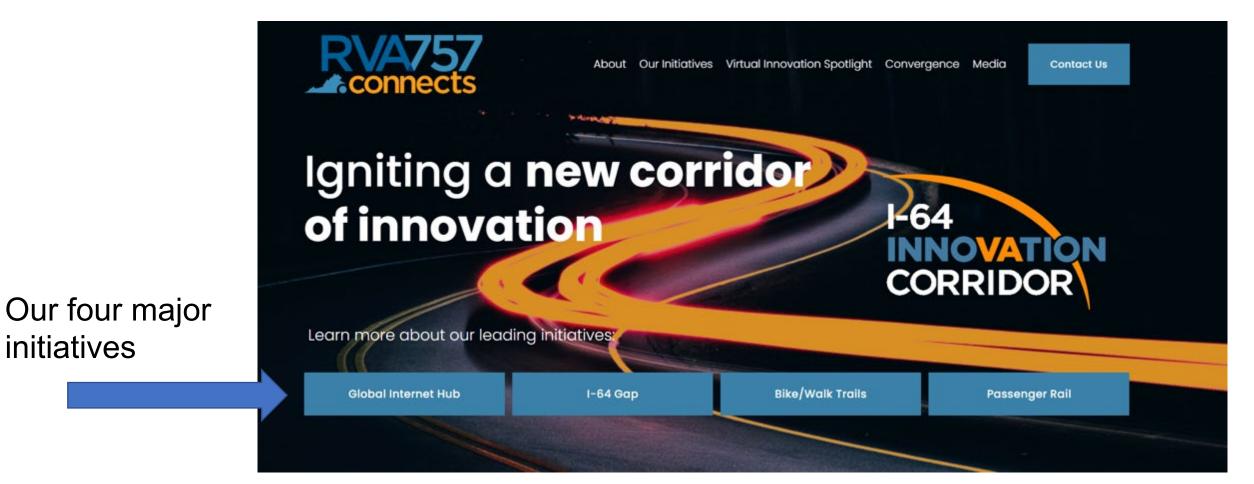
Learn more about our leading initiatives

Global Internet Hub

1-64 Gap



Website: www.rva757connects.com





initiatives

The world's next Global Internet Hub isn't a city, but a megaregion: The Richmond region and Hampton Roads

Presented at the Convergence 2023 conference on September 28, 2023









RVA757 Connects releases plan for global Internet hub

Steep calls for digital initializations growth serves Riemon surgeon Roads







Virtual Innovation Spotlight series







The website features the past webinars in 2023 and 2022

2023 webinars



6/7/23

Virginia's offshore wind project: Harnessing the power of wind to generate electricity while creating a new industry Dominion Energy built the first wind form installed in federal waters -27 miles off the coast of Virginia Beach - propelling renewable energy forward. As a result, Hampton Roads is becoming the East Coast supply chain hub for

> this growing wind industry. Read More

5/3/23 Life-changing innovation taking place in Virginia Beach

Innovation is the driving force behind Virginia Beach-based LifeNet Health's success in regenerative medicine and life

Read More

colleges, and technical schools along the I-64 Innovation Corridor are investing in tech talent sciences.

Read More

4/5/23

Teaching for a digital

economy: Virginia

colleges are expanding

tech programs

The universities, community

development and training in many

different ways.



Boosting computer science education is key to developing Virginia's growing tech sector

The growth of digital industries is changing the face of the future workforce, who will need to be well-versed in tech skills and digital literacy. Workforce training for Virginia's tech talent pipeline needs to start long before college.

Read More



Recordings are available after each webinar on

www.rva757connects.com

Forefront of innovation: Jefferson Lab lands a state-of-the-art supercomputing hub



JEFFERSON LAB LANDS NEW DATA SCIENCE COMPUTING CENTE FOR CUTTING-EDGE RESEARCH

The Speaker:

Stuart Henderson has served as the director of Jefferson Lab since April 2017. As laboratory director, Henderson provides the vision for the lab's operations and future. He sets laboratory policy and program direction; procures sufficient funding for optimal operation; oversees the successful delivery of its research programs; and ensures that Jefferson Lab

complies with all regulations and laws and fulfills its contractual obligations. He also serves as a Governor's Distinguished CEBAF Professor at Old Dominion University.

rks

Gluons



Register Here

Tune in Wednesday November 1 at noon to learn about Jefferson Lab in Newport News being at the forefront of innovation as the site for a new national data science computing center. The new High Performance Data Facility is a \$300 million to \$500 million project



 the single biggest technology investment ever made in Hampton Roads. Learn how this state-of-the-art supercomputing facility plays an important role in the economic and technological viability of the I-64 Innovation Corridor.

Jefferson Lab – formally called the Thomas Jefferson National Accelerator Facility – will be conducting cutting-edge technological research and making scientific data more accessible to scientists and researchers nationwide with the new High Performance Data Facility.

The new facility will be a computing and data infrastructure resource to provide transformational capabilities for data analysis, networking, and storage for the nation's research enterprise. The goal is to speed up the pace of scientific discovery by providing researchers with the ability to seamlessly access data from a wide range of sources and scientific





Next Virtual Innovation Spotlight:



ROCKETLAB

Taking off on Virginia's Eastern Shore

Wednesday December 6, 2023 Noon to 1 p.m.





Discussion

On Communications



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RVA757 Connects Initiatives Updates

John W. Martin



20



I-64 Gap Project Update



Monday, November 13, 2023





Global Internet Hub Strategic Plan Initiative Update



Our How: 10 Core Strategies

ow we are building our Global Internet Hub:

RVA757 Connects, a nonprofit organization focused on advancing economic prosperity for everyone in the Richmond area (RVA) and Hampton Roads (757)



region, identified the opportunity to accelerate the development of the I-64 Innovation Corridor's digital infrastructure. The organization established a Steering Committee with more than 60 leaders from 10 separate industries. The group hired two leading international digital infrastructure consultants - TeleGeography and InterGlobia - with the goal to develop a strategic vision and action framework capitalizing on the combined digital assets of the Richmond area and Hampton Roads.

This initiative was made possible by a grant from GO Virginia and financial supporters from both markets: Dominion Energy, Henrico County, the City of Virginia Beach, the Hampton Roads Alliance, Old Dominion University, and the Dragonfli Group.



Strategic Framework Recommendations:

Ten strategies have been identified to make the I-64 Innovation Corridor one the world's recognized Global Internet Hubs.

Establish a Global Internet Hub Industry Council.

The Steering Committee will transform into the Global Internet Hub Council. The Council will be responsible for implementing the Strategic Plan recommendations.

Increase regional awareness.

Increased awareness, support, and coordination of multiple stakeholders businesses, government agencies, local and state-level elected officials, and community groups - will be needed to develop the region's digital infrastructure. The Council will design, launch, and sustain general outreach and education programs across the I-64 Innovation Corridor.

Increase global investor awareness.

Spreading the word internationally about the I-64 Innovation Corridor to the global infrastructure community and investors will be necessary to attract additional digital infrastructure investments in data centers, terrestrial networks, IXPs, and more international subsea cables.

Support the growth of robust local internet networks.

Promote the need for additional investment in local terrestrial networks and routes connecting the region to other hub markets. An inventory of existing routes will be created and shared with the industry and investors.

Attract additional international subsea cables.

Landing more subsea cables is a critically important component. The Council will work with Virginia Beach and the Hampton Roads Alliance to promote the availability of additional landing sites, diversified Cable Landing Stations, and work to finalize and promote no-anchor protection zones.

Support the growth of data centers.

Data centers are the engines of a digital economy. Now is the time to support data center growth in the I-64 Innovation Corridor, already home to 12 data centers and with more planned. The Council will support local and regional economic development organizations in inventorying and packaging viable data center site locations. The Council also will work to repeal the 2035 sunset law for state tax incentives for data centers.

Encourage the growth of Internet Exchanges and Internet Exchange Points.

Internet Exchanges (IXs) and Internet Exchange Points (IXPs) are foundational elements of a successful Global Internet Hub. The Richmond region has one IX (on the DE-CIX network) in Henrico. Hampton Roads does not have any at this point, but it needs one. The Council will encourage the growth of IXs and IXPs in both the Richmond area and Hampton Roads.



Explore the potential of a network ring.

Local interconnectivity was a major factor of success for other regions in becoming a global interconnection point. The Council will support the completion of the regional fiber ring in Hampton Roads and help the RVA. region explore the need for a regional ring as well as a Corridor long loop.

Promote Dominion Energy's capacity to support digital infrastructure growth.

Dominion Energy has the power and the capacity to support energy-intensive digital infrastructure growth. The Council will share that story to help support Northern Virginia while positioning the I-64 Innovation Corridor as the optimal place to expand data center presence. The Council also will map viable data center sites.

Provide a growing tech-savvy workforce.

A robust and growing digital infrastructure requires tech talent. The Council will inventory and share the existing tech talent pipeline education and training programs with all digital infrastructure organizations, businesses, and education and training ecosystems to help maximize their use and identify additional programming needs. (See the other side for a list of Richmond area and Hampton Roads educational institutions.)

The World's Next Global Internet Hub

for the high-paying jobs that the emergent digital economy is projected to create over the next decade. It will take the combined success across all of these initiatives to make the RVA and the 757



Global Internet Hub Steering Committee

More than 60 leaders from

10 different industry and

comprised the Steering

Committee. The clarior

develop a vision, goals

that will capitalize on the

combined digital assets a

the Richmond region and

Harmoton Roads in a way

See the members of the

Steering Committee:

that drives the overall

both regions.

business categories

call to the Steering

Committee was to

These 10 strategic recommendations will enable the I-64 Innovation Corridor to compete effectively

regions a world-class digital infrastructure and reach international recognition.

For more information on

the Global Internet Hub

Strategic Plan, go to:

www.GlobalInternetHub.org

Milestones showing the momentum behind the digital infrastructure growth across the I-64 Innovation Corridor:





wofa

When

Global Internet Hub Council (new RVA757 Committee) \$100K+ Additional Funding Monthly Meetings

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Members:

- Dominion Energy
- Henrico
- Virginia Beach
- ODU
- Dragonfli Group
- Pixel Factory
- Alliance
- Greater Richmond
 Partnership

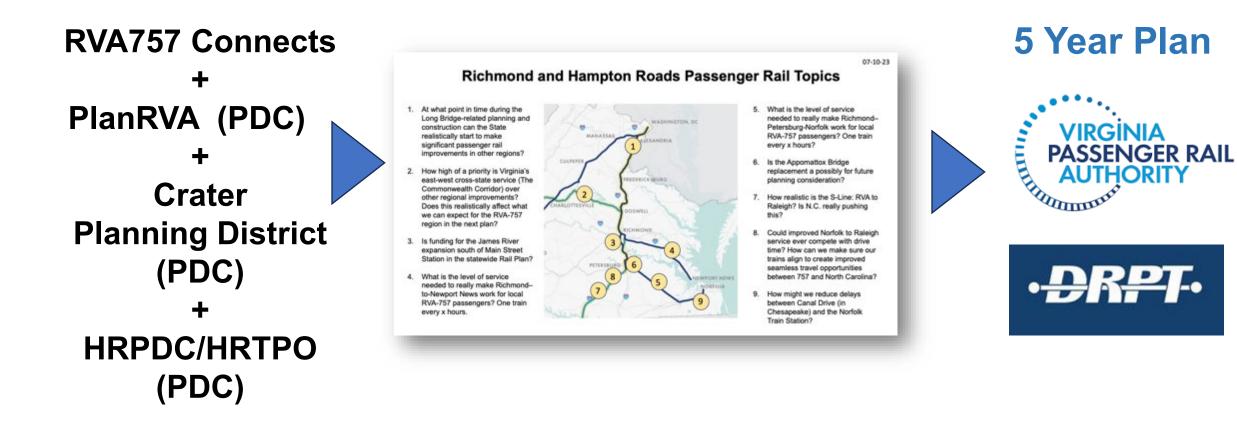
	RVA757		Prnet Hub Strategic Plan Next Steps November 14, 2023	CORRIDOR
	Strategic Imperative	Lead Org.	Action Framework	Immediate Next Steps
1.	Global Internet Hub: Establish a Global Internet Hub Council	GIH Council RVA757 Connects	Turn the Steering Committee into GIH Council.	Send letters of requests for support.
2.	Local Stakeholder Awareness: Through outreach and education, increase awareness, familiarity, and support among local stakeholders in the I-84 Innovation Corridor for digital infrastructure development.	GIH Council RVA757 Connects	 Create a presentation deck and handout (map) to explain the essence of a GIH (completed). Make presentations to local governments, business organizations, and other stakeholders with the plan as a handout. Long-term: explore certification programs 	Briefing Presentations made to Virginia Beach, Suffolk, and General Assembly Technology Committee. After the November 7 election, reach out to jurisdiction in I-64 Innovation Corridor to schedule briefings.
3.	Global Investor Awareness: Increase international awareness of and familiarity with the I-64 Innovation Corridor among the global digital infrastructure community, in general, and digital infrastructure investors, in particular. Attract additional international subsea cables.	Hampton Roads Alliance Greater Richmond Partnership RVA757 Connects	Maintain and update the Global Internet Hub website. Place an Executive Summary map of the I-64 Innovation Corridor's digital assets along with the Strategic Plan's highlights in global trade publications. Create a roadshow presentation about the I-64 Innovation Corridor as a GIH for state and local economic development agencies to use as appropriate. Starting in 2024, attend and present at the most important GIH international events.	 Review consulting proposal by Vinay Nagp Review map insert proposal by InterGlobix magazine.
4.	Terrestrial Networks: Support the growth of robust local internet networks and routes connecting other hub markets.	GIH Council RVA757 Connects	 Have the GIH Council create a comprehensive inventory of established and planned networks. Put this annual inventory on the globalinternethub.org website. 	Create the inventory. Share with the terrestrial network industry for confirmation
5.	Subsea Cables: Attract additional international subsea cables 5A. Secure additional landing sites 5B. Diversify Cable Landing Stations 5C. Work on no-anchor protection zone	Virginia Beach Hampton Roads Alliance RVA757 Connects	 Planning and building subsea cables takes 6-8 years. Now is the time to influence the next 10-12 cables needed for the East Coast. Advance Virginia's shoreline as an opportunity for more subsea cable landings. 	 Package this opportunity in a PowerPoint deck (TeleGeography is standing by to assi Approach investors and operators Work with appropriate parties to accelerate the adoption of a no-anchor protection zone
6.	Data Centers: Support the growth of data centers.	Hampton Roads Alliance Greater Richmond Partnership Virginia Beach Henrico County	Now is the time to support data center growth given Amazon's announcement and NOVA's Issues. Support local and regional economic development organizations in inventorying and packaging viable data center sites in the I-84 Innovation Corridor. Work to repeal the 2035 sunset law for state tax incentives for data centers. This tax will come back in 2035 unless it is eliminated.	Review Aliance's top site study. Finalize the decision on site certification pla and funding source - GO Virginia or the state's site-ready budget Formulate an advocacy plan with VEDP to repeal the 2035 sunset law



Increase Passenger Rail Service Between and to/from RVA and 757 Regions



Continue to Advocate for Rail Improvements in Our Megaregion – VPRA & DRPT's 5-Year Rail Plan





Support the Creation and Extension of Walk-Bike Trails



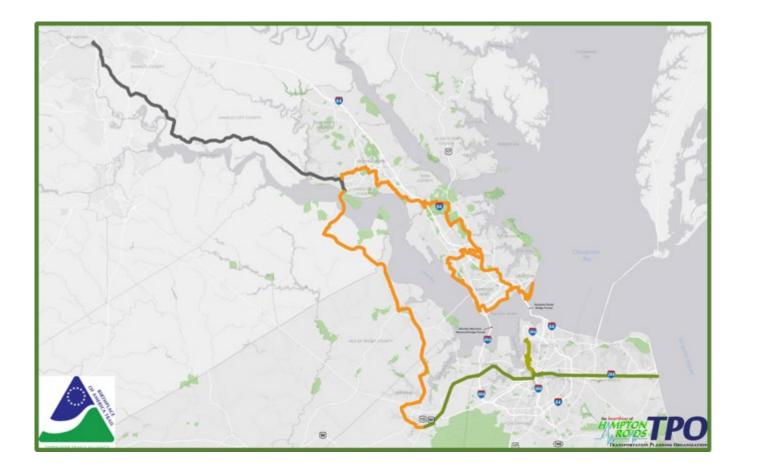


Fall Line Construction Update

- October 2023 groundbreaking in Henrico.
- Winter 2024 groundbreaking in Hanover.
- Phases consisting of up to 20 miles should be under construction in the next 12 months and be completed by end of 2026.
- \$252 million raised to date.
- Additional funding of \$48 million still needed for completion of entire trail.



BoAT Trail / Virginia Capital Trail



- \$500M for both segments.
- Local governments very supportive.
- Only small segments moving forward.
- Need more traction with the Administration.





Challenge: Misperceptions

Opportunity: A Case for Support and Strong Advocacy Needed





Crafting a Strategic White Paper to Advance Bike Trails in Virginia

Document Purpose:

This paper is a compelling, fact-full document that makes the economic case for Virginia's ramped up investment in becoming America's best state for biking.

The Three Key Themes and Call to Action of This Document:

- Bike trails deliver economic impact and growth there's unassailable evidence.
- We all must accelerate Virginia's investment in developing bike trails. Here are specific steps we can take immediately.
- We are behind/we must act now. (Team, we need to identify some case for urgency, such as losing and retaining talent, and not keeping up with other states with bike/walk trails).

Key Audiences:

This paper will be shared with all biking stakeholders to use with local, regional, state, and federal officials to accelerate investment in bike trails.

Document Positioning:

This paper must be overtly clear that we are talking about <u>dedicated</u> bike/walk trails, not urban bike lanes and shared lane markings (sharrows).

> IGNITING THE I-64

CORRIDOR

What are the best names for these two different types of resources?

- dedicated bike/walk trails
- urban bike lanes and shared lane markings (sharrows)

Follow our I-64 Gap model.



Focus on economic development arguments with numerous case studies from around the country.

Package and work with partners to target the "new" General Assembly.

···· RVA757connects.com



Discussion

On Our Current Initiatives



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RVA757 Connects 2023 Performance

John W. Martin President and CEO







Best Hits of 2023







Growing Number of Partnerships





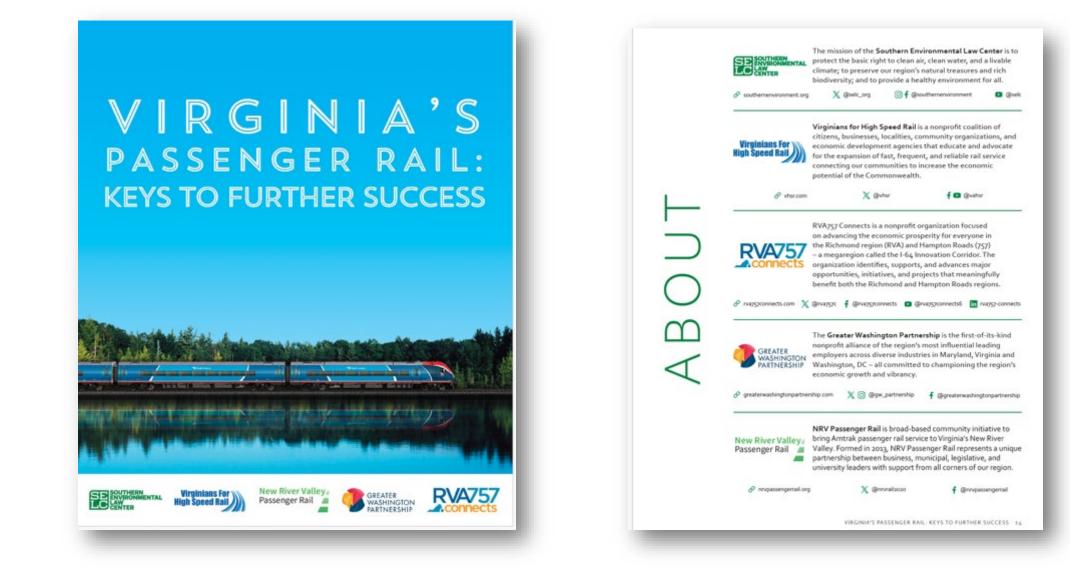


Jason El Koubi

President and CEO











Convergence 2023: Record Crowd and Sponsors







Record # of Participants ... 170+ ... Record Sponsorships







RVA757 Connects releases plan for global internet hub Group calls for digital infrastructure growth across

Richmond, Hampton Roads

BY KATHERINE SCHULTE

global internet hub.

PUBLISHED SEPTEMBER 28, 2023

Virginia is already home to the world's largest internet hub in Loudoun County's Ashburn area,

which has the world's greatest concentration of

build similar success across the megaregion.

RVA757 Connects, a nonprofit focused on regional cooperation for economic development in Richmond and Hampton Roads, released on Thursday its 10-point strategic plan for transforming the "megaregion" into the next

which more than 70% or global internet traffic is routed. From 2017 to 2021, data orners <u>contributed \$54.2 billion</u> to Virginia's gross domestic product, according to a PricewaterhouseCoopers study released in September. And now RVA757 Connects hopes to build einite support encode the managements

Internet hubs have subsea and terrestrial cable landing points and access to physical fiber

providers, content delivery networks and other interconnected entities."

Internet nuos nave suosea ano terrestnal caple lanong points and access to prysical liber networks, a combination of data centers and internet exchange points, and internet service networks, a compination of data centers and internet exchange points, and internet service providers, according to RVA757 Connects, which defines a global internet hub as "a physical providers, according to KVA/37 Connects, which defines a global internet hub as a physical location that facilitates the exchange of internet traffic among multiple networks, internet service

RW/757 Connects President and CEO John Martin president organization's lightal intrastructure map in Welamaburg on Sept. 28. Photo courtesy RVA757 Connects. which more than 70% of global internet traffic is routed. From 2017 to 2021, data

VIRGINIA GAZETTE

Richmond Times-Dispatch

I-64 widening east of Richmond to start in November

Economy is resilient, but could slow next year, business leader says



as president and CEO of Virginia Economic Developr Partnership, spoke at the annual Convergence Conference or Thursday at the Williamsburg Lodge.

By BRANDY CENTOLANZA | bcentolanza@cox.net | C PUBLISHED: September 29, 2023

WILLIAMSBURG - Business, education and cor throughout Hampton Roads gathered on Thurs Conference as they prepare for the formation (economic prosperity into the future.

The event was held at the Williamsburg Lodg/ from Chamber RVA, Hampton Roads Chambr entities are leading efforts for a megaregion Corridor with the intent of becoming the wo "We are trying to bring two unique regions Stephens, president and CEO of Hampton / remarks.

41

Thank You!

HAMPTON ROADS CHARBER



Bryan Stephens President and CEO Brian Anderson President and CEO





RVA757 Connects Communications





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RVA757 Connects' Database





400 followers

up more than 140 percent in the past 12 months

Of our followers:

- 51 percent from the RVA region
- 32 percent from Hampton Roads
- 24 percent in senior level jobs
- 17 percent in director level positions
- 16 percent at the vice president level

Our top two posts:

- Members of the Global Internet Hub Steering Committee taking a tour of the Meta data center: . more than 1,450 views
- Convergence 2023: more than
 1,000 views



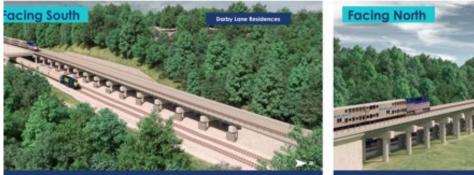


Franconia-Springfield Rail Bypass Project Funding – \$100 Million



Sept. 2023: \$100 Million Rail Expansion Award

Franconia-Springfield Bypass





The project hopes to enable seamless passage for Amtrak and Virginia Railway Express trains over two freight rail tracks, preventing delays and expanding capacity for additional service.



DJ Stadtler Executive Director





March 7, 2023

The Honorable Peter Buttigleg United States Department of Transportation 1200 New Jersey Ave. S.E Washington, D.C. 20590

SUBJECT: Franconia-Springfield Bypass as part of the FY22 Consolidated Rail Infrastructure and Safety Improvement Program

Dear Secretary Buttigleg:

The proposed Franconia-Springfield Bypass is an important rail project in Virginia that will help expand passenger rail capacity and reduce conflicts between passenger trains and freight trains along an important East Coast rail comidor.

RVA757 Connects' Support:

RVA757connects.com

RVA757 Connects supports the Virginia Passenger Rail Authority's application for the Franconia-Springfield Bypass Project under the Federal Railroad Administration's (FRA) Consolidated Rail Infrastructure and Safety Improvements (CRISI) grant program for the fiscal year 2022.

The Franconia-Springfield Bypass is part of the rail corridor running between Washington, D.C. and Richmond, Va. The corridor is a central component of the East Coast rail transportation system. Improvements made along this strategic corridor will help expand service between Washington and Richmond and between Washington and Hampton Roads (Norfolk and Newport News).

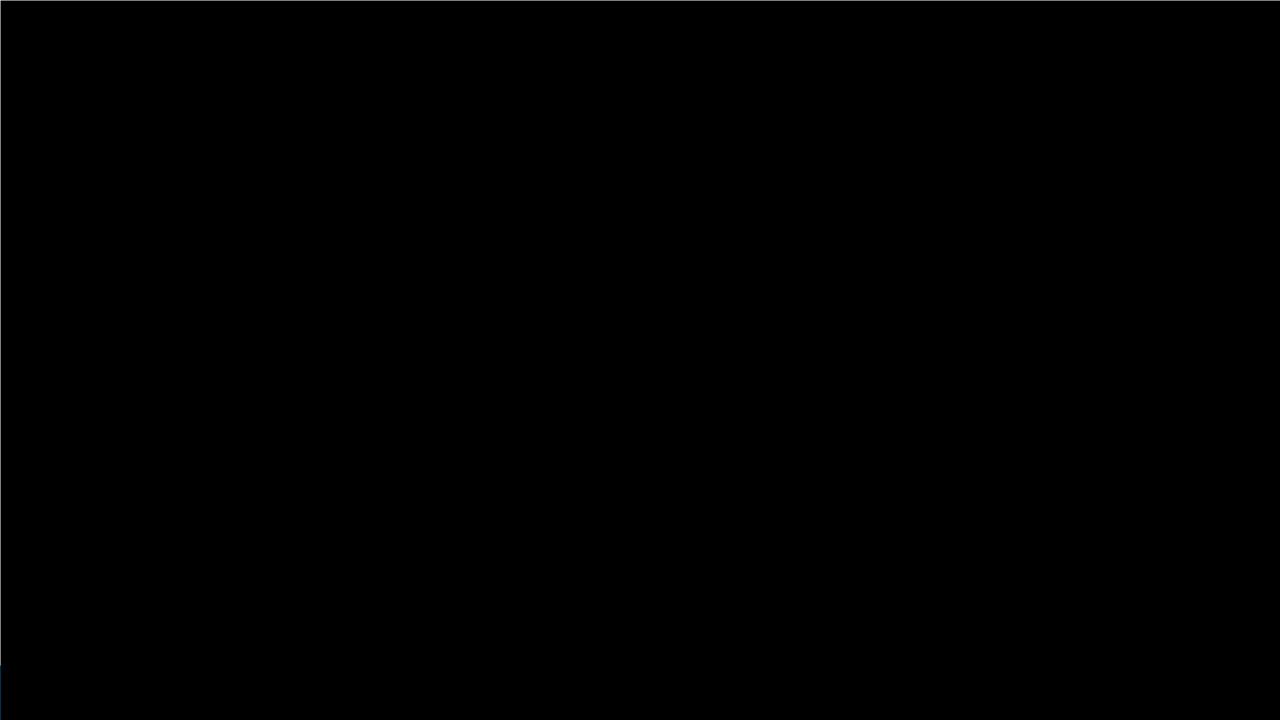
Improving service along this corridor is central to why RVA757 Connects is pleased to provide this letter of support.

RVA757 Connects is a 501(c)(3) organization dedicated to improving the economic success and quality of life for everyone in the Richmond area (RVA) and Hampton Roads (757) region. We are an inclusive, mutually supportive network of leaders representing business, community, and higher education. (A list of our Board Directors is included at the end of this letter.)

RVA757 Connects and Virginia recognize that investing in rail infrastructure is vital to both the Commonwealth's and the nation's future economic success.

> IGNITING THE I-64 INNOVATION CORRIDOR







Jefferson Lab High Performance Data Facility Hub







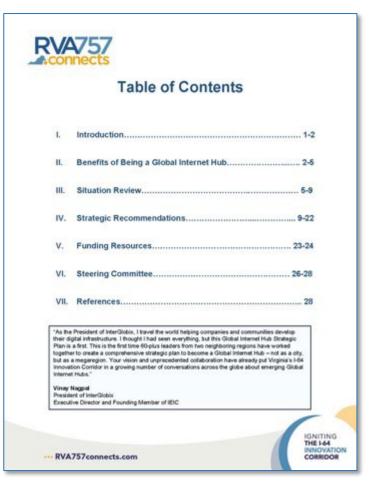


Global Internet Hub Strategic Plan Completed



GIH Strategic Plan







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VIRGINIA'S I-64 INNOVATION CORRIDOR: RICHMOND REGION AND HAMPTON ROADS

The World's Next Global Internet Hub







I-64 Gap Fully Funded and the Official Groundbreaking Held!













Stephen C. Brich, P.E. Commissioner





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Director / MIC Member 2022 Survey Findings & Implications

John W. Martin







Survey Response

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2022

Total universe / survey invites: **79** Total Responses: **29** Response Rate: 29/79= **37%**

2023

Total universe / survey invites: 86

Total Responses: **58** Response Rate: 58/86= **68%**

RVA757



Respondents are very satisfied with RVA757 Connects <u>Overall</u>

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top two box score - combined "4s" and "5s"

For comparison purposes – 2022 overall performance was 79%

Please rate the <u>overall performance</u> of RVA757 Connects in <u>2023</u>. Use a 5-point scale where "1" is "did not perform well at all" and "5" is "performed very well." "A plus in all ways."

"Great job! Proud to be part of it."

"Keep up the good work!"

"Exceptional job growing and developing the programming and the work of RVA757 Connects. Really well done to the team who execute in such a professional manner."

"I think you all are doing a wonderful job."

"Amazed by the amount of work accomplished by such a small staff team!"

"You all do a great job, thank you!"

"This is a great group to be a part of."

"You guys do great work!! Glad to be a partner."



RVA757 Connects' operational performance is rated high across all areas

Please rate the operational performance of RVA757 Connects on several key areas throughout 2023. Organizational management: Running our 501(c)(3). (10% selected "don't know") Communications related to our organization: Keeping you informed about RVA757 Connects' operations - your contribution, new board members, where to find info, meeting dates, etc. (10% selected "don't know") Communications related to our cause: Keeping you informed about progress on our priorities and innovations advancing the I-64 Innovation Corridor. Meetings: Running effective Board/MIC meetings. (9% selected "don't know") Convergence 2023: Orchestrating our annual meeting with ChamberRVA and Hampton Roads Chamber - Sept. 28 in Williamsburg. (12% selected "don't know") Funding: Raising the needed operational funds - 31% selected "don't know") Our Signature Priorities: Advancing RVA757 Connects' signature focus areas -I-64 Gap, Global Internet Hub, Passenger Rail, Bike-Walk Trails, etc. 2% selected "don't know") Partnerships: Cultivating partnerships with economic development leaders and officials in our priority areas. (5% selected "don't know")

Top 2 Box Score Don't Knows Removed 98% 95% 100% 89% 96% 85% 98% 91%



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2024 Signature Priorities:	
RVA757 Connects' current Board/MIC-approved signature priorities are lister rate your support for our organization advancing these priorities in 2024. Use a where "1" means "not at all support" and "5" means "very much."	
a. Make the I-64 Innovation Corridor a Global Internet Hub: RVA757 Conne Global Internet Hub Strategic Plan has been created. This plan calls for accelerating the development of our megaregion's growing digital infrastructu building awareness of our digital assets and accelerating collaboration amon digital infrastructure partners and investors.	ure by
b. Ensure the I-64 Gap is Fully Funded and Construction Proceeds as Scheduled: Continue to advocate for the I-64 widening. 80% of the needed funding is now in place and construction has started. Make sure this 29-mile widening project stays on track.	95%
c. Support the Four Targeted Industries Identified in the RVA757 Connects Opportunity Study: Help support the economic development agencies in advancing new job growth engines for the future of our Megaregion. These include: Pharma Manufacturing / Life Sciences; Cybersecurity / National Sec Data / Data Analytics, and Transportation / Logistics. These four industries a targeted clusters for both Hampton Roads' and the Richmond region's econo development efforts.	eurity; 93%
d. Build Awareness and Familiarity Among Key Stakeholders of RVA757 Connects and the I-64 Innovation Corridor: This includes working more cl with all economic development agencies, generating local publicity about our megaregion, and building closer relationships with all of our stakeholders incl local, regional, state, and federal officials.	0070
e. Actively Support RVA757 Connects Directors' Initiatives: Support director initiatives that have a positive impact on RVA and 757's economies. Two exa include Virginia Natural Gas infrastructure improvements and Dominion Ener offshore wind initiative.	amples 71%
f. Increase Passenger Rail Service: Increase passenger rail service between Richmond region and Hampton Roads and to and from these regions to othe cities. This includes supporting the construction of Long Bridge across the Potomac River, eliminating the single biggest bottleneck that limits the growth rail service in Richmond and Hampton Roads. This also includes advocacy for higher speed rail to Raleigh and spot rail improvements between Richmond a Hampton Roads.	er U.S. h of 57% or
g. Advance Major Bike/Walk Trails: Advance the funding and development of new bike-walk trails in our megaregion – the BoAT trail (extension of the Virg Capital Trail from Williamsburg to Virginia Beach), the Eastern Shore Trail, a Fall Line Trail (Ashland to Petersburg). These long recreational bike/walk trai play an increasingly important role in attracting and retaining young talent.	nd the

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There's strong support for most current Board-MIC approved signature priorities



2024 Key Topics to Advance:

RVA757 Connects activelv advancing these topics in 2024:		Top 2 Box Sco
a.	Support Workforce Development: Talent development at every level is a major component of sustainable economic growth. RVA757 Connects should actively support workforce development issues and initiatives.	91%
b.	Showcase Innovation: Showcase innovation across the I-64 Innovation Corridor. Feature innovation stories in our communication materials and on our monthly Innovation Spotlight webinar series. RVA757 Connects should continue to actively showcase innovation.	81%
C.	Support Site Readiness: Site readiness is a major push by the Administration's economic development team, investing in building turn-key sites where an expanding or new company can more easily locate and startup operations. RVA757 Connects should actively support site readiness initiatives.	78%
d.	Support GO Virginia : GO Virginia is a bipartisan, business-led economic development initiative where business, education, and government collaborate to create more high-paying jobs across the Commonwealth. RVA757 Connects should actively support and promote GO Virginia.	78%
e.	Advance the Startup and Entrepreneur Community: RVA757 Connects should start to work with organizations supporting startups and the entrepreneur community in order to speed up the development of a world-class entrepreneurial ecosystem all along the I-64 Innovation Corridor.	74%
f.	Foster Greater Collaboration Among Institutions of Higher Education: RVA757 Connects should work more closely with universities and community colleges to speed up collaboration on workforce development and innovation initiatives.	69%

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There's strong support for key topics as listed



Theme: Marketing for the Megaregion is Needed (But this not part of our charge, nor do we have the funding)

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"We should also be marketing the region throughout the United States and internationally."

"Promoting our region to other parts of the country and internationally to attract investments and talent."

"We need to continue cultivating our relationship with institutions of higher education to help offset our existing brain drain. Why not bring them together to help create a brand for our region created by our young adults and professionals in an effort to attract and retain that segment of our population?"

"Branding the megaregion."

"Promote this area as a well-balanced sustainable long-term business growth top choice."

"Promoting our region to other parts of the country and internationally to attract investments and talent."



Theme: "Don't Take On Too Much"

•••

"Again, everything covered thus far is solid and comprehensive. We don't need to overextend IMHO."

"We already have a great deal on our plate."

"These are sufficient, especially with the inclusion of workforce."

"Recommend that we do not add anything more at this time."

"None, doing great."

"These are sufficient."

"Focus on the ones listed above."

"I'd rather concentrate on a few large initiatives rather than spread the organization too thin. My top two includes the Global Internet Hub and the I-64 Gap. If we can make progress in these, it will be an effective use of resources."



Findings on "Big Ideas" Are Presented as the Last Topic of This Meeting

Thinking long-term, what else should RVA757 Connects as an organization consider advancing? Please suggest a bold, courageous initiative and topic area that we should consider as a future priority or topic area.



Respondents feel engaged in RVA757 Connects

• • •



Top Two Box Score

Please rate your satisfaction with **engagement opportunities** in RVA757 Connects. Use a 5-point scale where "1" is "I am not satisfied at all with the engagement opportunities offered by RVA757 Connects" and "5" is "I am very satisfied with the engagement opportunities offered by RVA757 Connects."

Ideas tested were not too popular, except a few "meet and greets"

Percent

24%

33%

60%

17%

41%

29%

Mentions

14

19

35

10

24

17

There are several ideas floating around about ways to offer more **engagement** opportunities with RVA757 Connects. Select the areas you would like RVA757 Connects' staff to explore further.

ROTATE

- Dedicate more time for small group breakout sessions during meetings.
- Hold a series of <u>virtual</u> "meet and greets" for small groups of directors and MIC members.
- Hold a few <u>in-person</u> "meet and greets" for small groups of directors and MIC members.
- Hold an annual golf tournament RVA teams versus 757 teams. Raise money for a designated charity of the winning team.
- Hold an annual social event.
- Assign board members to an RVA757 Connects committee.

"It would be nice to see the board meet at least one additional time annually for a social function. Could be centered around Harborfest or a large festival in the Richmond area."



Major events are scheduled for the right times. **Convergence format should change.**

. . .

There are several ideas floating around about changes to our meetings and timing of events. Select the answer that you prefer:

> a. Time of day for the monthly Innovation Spotlight webinar (first Wednesday of the month): Montiona De

e monar).	Mentions	Percent	
8 – 9 am 12 noon – 1 pm (current time) 4:30 – 5:30 pm	14 31 2	24% 53% 3%	
No preference	10	17%	

b. Time of day for our 3 board/MIC meetings:

e el day lei eur e bearannie meetinge.	Mentions	Percent	
7:30 – 9:30 am	8	14%	
10 am – 12 noon (current time)	33	57%	
3:30 – 5:30 pm	6	10%	
No preference	10	17%	

Percent

c. Convergence (our annual meeting) one full day, but with no evening dinner / program: Mentions

All day with dinner and keynote (current approach)	15	33%	
All day but <u>no</u> dinner and after dinner keynote	34	59%	
No preference	5	9%	



Discussion

On Our 2023 Performance





Update and Regional Partnerships



VIRGINIA INITIATIVE FOR GROWTH & OPPORTUNITY IN EACH REGION

HAMPTON ROADS

EXECUTIVE ROUNDTABLE

November 15, 2023



Presented by:





Nancy L. Grden Hampton Roads Executive Roundtable Region 5 Wilson H. Flohr Jr. GROW Capital Jobs Foundation Region 4



HAMPTON ROADS SEE

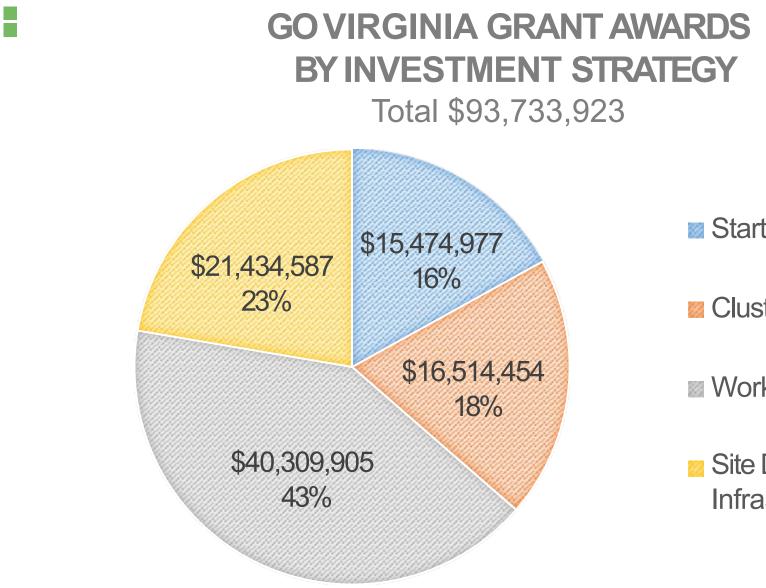
What is GO Virginia?

GO Virginia is a bipartisan, business-led economic development initiative that is changing the way Virginia's diverse regions collaborate on economic and workforce development activities.

This initiative is incentivized and encouraged by the State.



HAMPTON ROADS >>>>> EXECUTIVE ROUNDTABLE





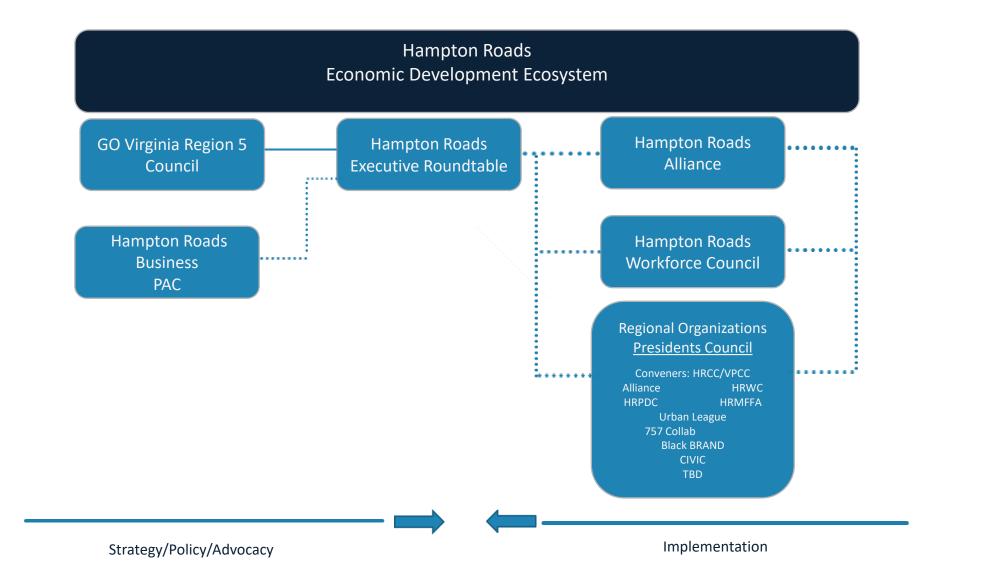
Startup Ecosystem

Cluster Scale-Up

Workforce Development

Site Development and Infrastructure







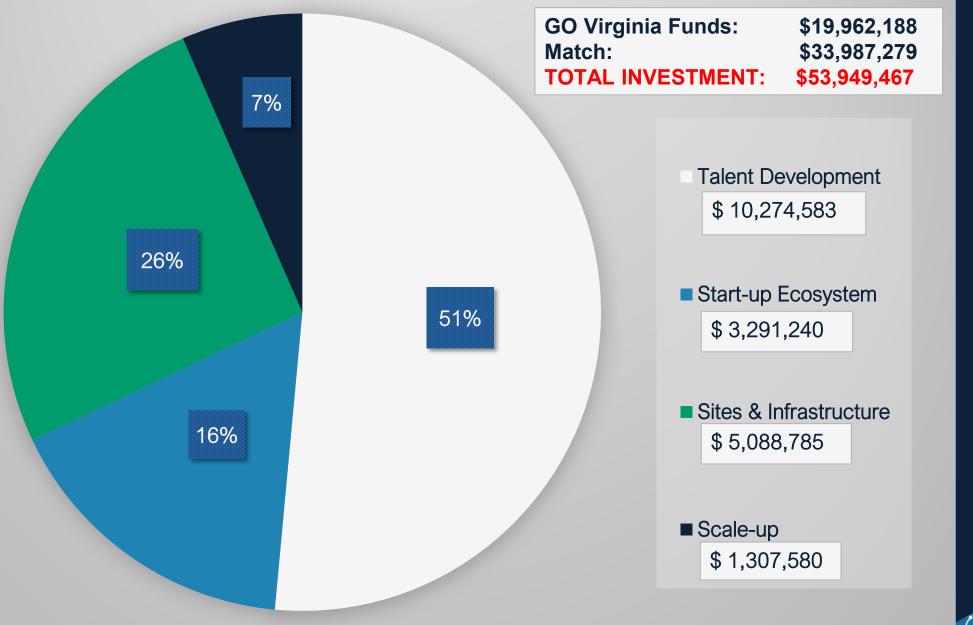
Priority Industry Clusters: 2023 Growth & Diversification Plan

- Port Operations, Logistics, and Warehousing
- Advanced Manufacturing
- Cybersecurity, Data Analytics, and Mod-Sim
- Shipbuilding and Ship Repair
- Water Technologies
- Unmanned Systems and Aerospace
- Clean Energy
- Life Sciences



HAMPTON ROADS >>>>> EXECUTIVE ROUNDTABLE

Region 5: GO Virginia Projects As of November, 2023



HAMPTON ROADS >>>>> EXECUTIVE ROUNDTABLE





INTERCONNECTED . INCLUSIVE . IMPACTFUL

Hampton Roads Long-Term Energy Roadmap

2



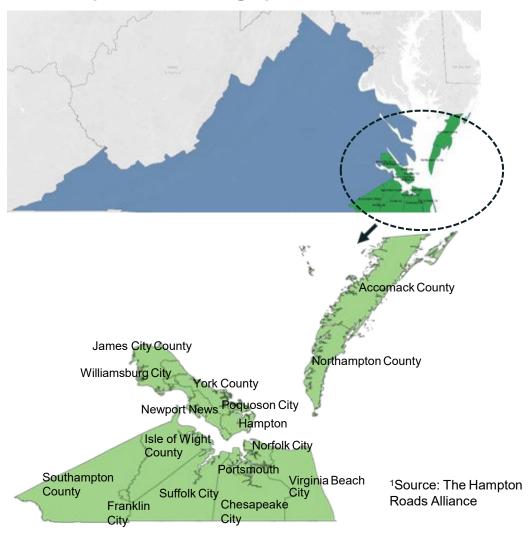
Roadmap Overview

Phase 1: Assess current energy supply and demand

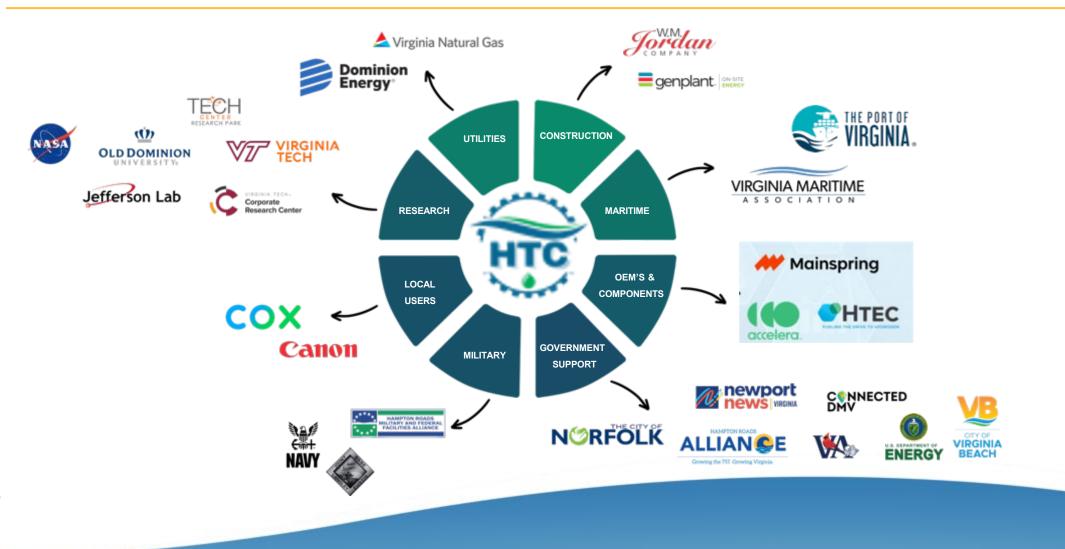
Phase 2: Assess future energy supply and demand

Phase 3: Develop Energy Roadmap with clear actions to achieve regional energy goals

Hampton Roads Geographic Overview¹



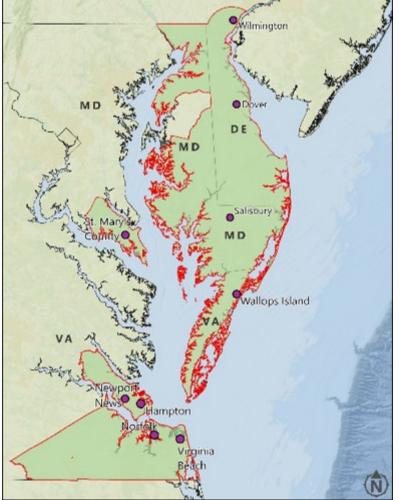
Mapping Local Green Hydrogen Infrastructure & Roles







NEXUS: National Excellence in Uncrewed Systems Air, Land, Sea, Space and Digital Tech Hub



Geography:

 Hampton Roads/Delmarva region surrounding the Chesapeake Bay: VA's Hampton Roads and Eastern Shore, DE, and Southern MD and Eastern Shore

Consortium Organization:

- Hampton Roads Executive Roundtable as applicant
- 23-member strategy group
- 100+partners from industry, economic development, community non-profits, entrepreneurship programs, higher education, and local, state, federal partners (Navy, NASA, JLab included)

HAMPTON ROADS >>>>> EXECUTIVE ROUNDTABLE

Region 4 and Region 5 Collaboration







Industry Cluster/ScaleUp



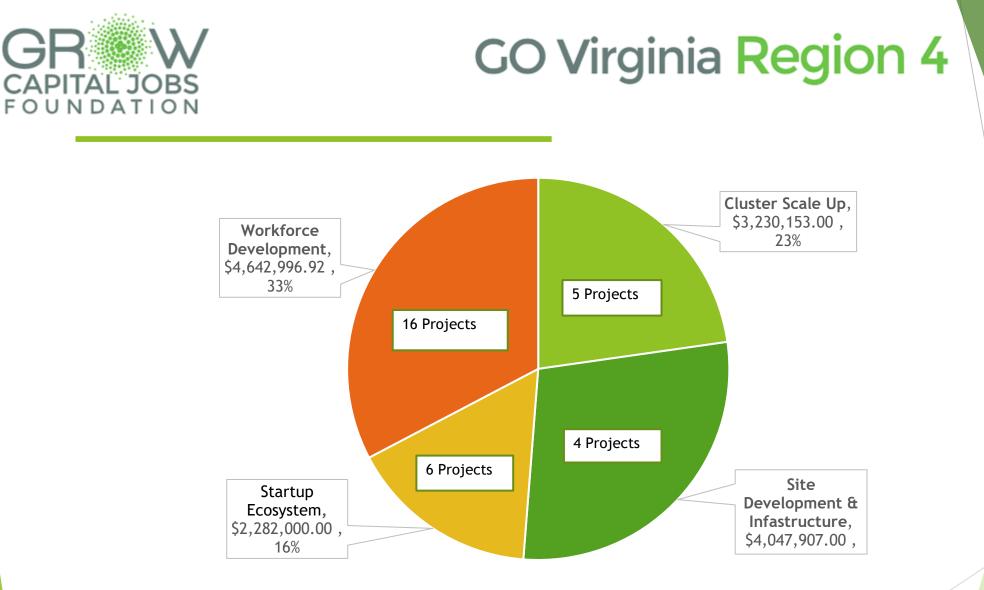
Crater Planning District Commission Richmond Region Planning District Commission





Industry Clusters

- Advanced Manufacturing
- Life/Bio Sciences
- Logistics
- Entrepreneurial and Innovation
- Controlled Environmental Agriculture (emerging)



Note: * Competitive/Planning Grants <u>led by other regions</u> are not included



Pharmaceutical Manufacturing Scale-Up

- Creating and onshoring Generic Medicines
- Alliance for Better Medicines A program of Activation Capital
- \$52.9M Build Back Better Grant
- Civica Rx, Phlow, Ampac Fine Chemicals



Federation of Advanced Manufacturing Education (FAME)

- Sixteen (16) manufacturing companies
- Richard Bland College
- Three (3) days paid internships
- Two (2) days college studies



Virginia Gateway Region Site Development

- Fifteen (15) sites advancing to Tier 4
- Manufacturing, Logistics, Data Centers



Virginia Bio Connect

- Five (5) participating GO Virginia regions
- Building and creating internships
- Building the Life Science Cluster



90

Potential Joint Projects with Region 5

- Entrepreneurial
- Jefferson Labs
- Global Internet Hub
- Life Sciences (implementation from pilot program)



91

Questions?

THANK YOU!



(°) (*) (*)

Wilson H. Flohr Jr. GO Virginia Region 4 804-788-5824 Wilson@growcapitaljobs.org HAMPTON ROADS

Nancy L. Grden

GO Virginia Region 5

757-572-6089

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ngrden@roundtablehr.org



What's Next for RVA757 Connects? Taking the I-64 Innovation Corridor to the Next Level.





I-64 INNOVATION CORRIDOR

Goal for Our Conversation

The Executive Committee is putting together RVA757 Connects' 2024 Annual Plan.

We need to plan for both the short- and long-term. Today, we are seeking the Board's / MIC members' input on our long-term horizon – where should we be headed?

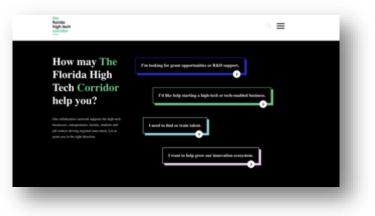
The next 5 minutes will provide some structure for this conversation . . .



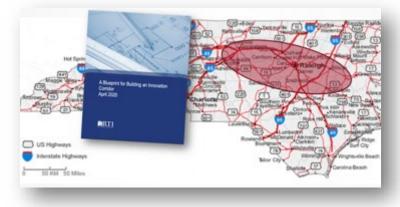
. . .

Innovation Corridors & Megaregions

Florida High Tech Corridor



N.C. Innovation Corridor



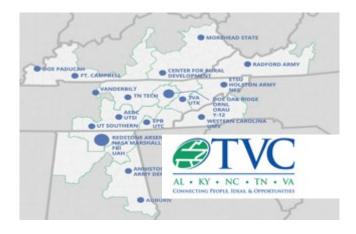
Georgia Innovation Corridor

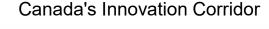


Cascadia Innovation Corridor



Tenn. Valley Corridor









Up Next – July 2023

. . .

San Antonio Express-News

NEWS

The San Antonio-Austin mega-metro is coming. What does it mean?

The San Antonio-Austin mega-metro may be closer to reality than we thought.

By Chris O'Connell July 23, 2023



The mega-metric will lean heavily pr.1-3

In 1971, the area of North Texas that encompasses Dallas, Fort Worth, Arlington, and the like, didn't have a unified identity, at least not an official one. (f) 🎔 🔳

The grouping of cities up at the top of Texas were organized under the banner of the North Texas Commission as the DFW Airport was being built, and the syndicate wanted a way to put forth that



Our Purpose

Improve the economic success and quality of life for everyone in the RVA and 757 regions.

Our Mission

We identify, support, and advance major opportunities, initiatives, and projects that will meaningfully benefit our communities for generations to come.



RVA757 Connects' Current Priorities

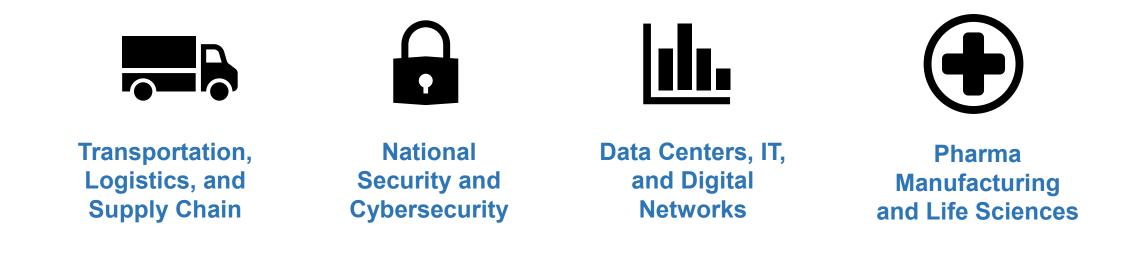
•••

- 1. Advocate for I-64 widening (29-mile gap from RIC to Williamsburg).
- 2. Help the I-64 Innovation Corridor become a Global Internet Hub.
- 3. Support the extension of the Virginia Capital Trail.
- 4. Increase passenger rail service between and to/from Richmond and Hampton Roads.
- 5. Support directors' and members' initiatives (VNG capacity expansion, Dominion Energy's offshore wind, Jefferson Lab).
- 6. Support job-growing clusters.



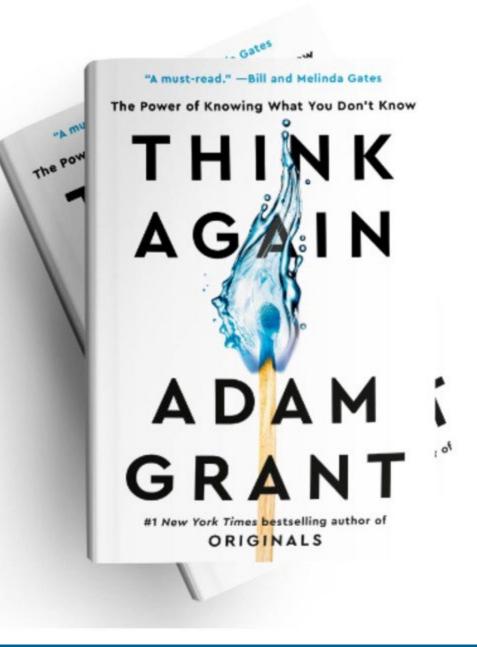
Help Advance Our Unique Growing Clusters

• The 4 most promising unique, job-generating industry clusters include:



*Unique = Richmond and Hampton Roads have a competitive workforce availability advantage over other regions (promising LQ rating).







Inputs from Our Survey

Think Again about our assumptions as we discuss where RVA757 Connects should focus next.

Our Recent Wins

Our Geographic Footprint

Transcendent Trends

Should We Have a BHAG?







Findings on "Big Ideas" Are Presented in Last Topic of This Meeting

Thinking long-term, what else should RVA757 Connects as an organization consider advancing? Please suggest a bold, courageous initiative and topic area that we should consider as a future priority or topic area.



Entertainment / Creative

"With our focus on creating an Innovation Corridor, we may be able to incorporate focusing on advancing the creative aspect of some of our past and current entertainment talent that leverages technology as an additional layer."

Build an arena

"RVA757 should get behind a plan to have a 15,000 to 18,000-seat arena built in Norfolk (Military Circle Site) and/or Richmond downtown. This initiative would also attract young talent to our megaregion."

Build a tech park

"Building a Digital/Technology/Innovation park where companies, government, universities, and investors can jointly innovate, collaborate, and develop the culture of the next generation Silicon Valley. Attracting a couple of anchor tech companies can serve as catalysts."

Internship / apprenticeship infrastructure

"Region becomes a national leader in internship/apprenticeship infrastructure to meet business needs and attract and retain talent."



Healthcare

"Implementing innovative, competitive, high quality, and affordable improvements in healthcare for all Virginians. The healthcare and long-term care needs and costs of aging Virginians will crowd out funding for many other important initiatives for RVA757. Across the country, total unfunded entitlement costs, which are funded under a pay-as-you-go regime, are more than \$100 trillion. Virginia's share of the \$100 trillion will need to be paid by payroll or other taxes by current taxpayers, and their children and grandchildren. We have significantly overpromised benefits and dramatically underfunded the costs of entitlements. It is a 100% certainty that Social Security, Medicare, Medicaid, and Veteran's Administration Healthcare will all be bankrupt by 2035 without major changes. Keep in mind that 10,000 Americans will turn 65 every day for the next decade, and the number of 85-plus-year-olds will triple over the next 25 years."

The "Airports"

Begin a dialogue regarding more collaboration among our airport operators."

Hampton Roads needs continued investment in the Norfolk airport and Richmond airport is also under-utilized."

"Working across the two regions to consolidate the Newport News/Williamsburg airport into Richmond International so that Richmond will have more opportunities to grow carriers and routes. Perhaps the same outcome would occur with Norfolk International."

"Help improve airports with a megaregion approach."

Early Childhood Education

"Early literacy and EVERY child in Virginia reading proficiently by third grade. It is a big problem that must be solved."

"Education!! Too many students cannot read by third grade in our state and local communities. By third grade, if a child is not reading on grade level, they are four times more likely not to graduate from high school. They will struggle in K-12, college, career, and life. When a child cannot read, they cannot learn. That affects us all. It is an economic and workforce development issue. We need business leaders to rally around this."



Affordable Housing

"In both RVA757 and GO Virginia, issues related to the urban cities are under-addressed: this is a major shortcoming that should be examined." "Affordable housing"

"Generating the private sector support to counteract NIMBYism involved in trying to address housing." "See "Friends of JLab" future initiatives mentioned earlier."

High-Speed Rail

"A high-speed train linking Hampton Roads, Richmond, and D.C."

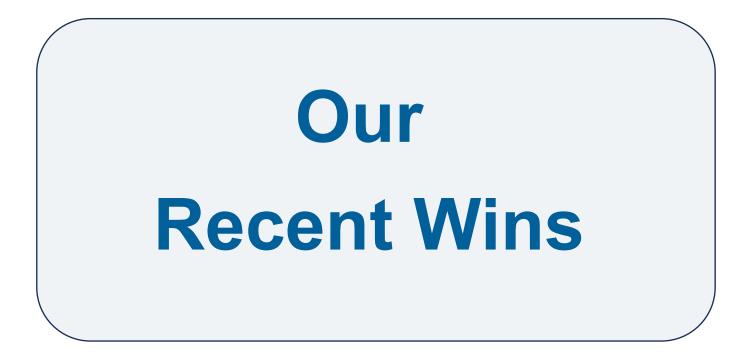
Global Internet Hub and Jefferson Lab's HPDF

"Evaluate what is the next iteration of being a Global Internet Hub...Jeff Lab's data center impact...jobs of the future and the training for them." "Innovation symposium with I-64 innovative companies focused on future (for example, AI, autonomous vehicles, etc.).

"Greater collaboration between companies and JLab and its new High Performance Data Facility." "Building off the JLab supercomputing facility."

"With the recent announcement of Jefferson Labs being awarded the High Performance Data Facility Hub and the transformational capabilities for data analysis, networking, and storage for the nation's research enterprise we need to capitalize on this to strengthen both regions. There is no playbook on how far we can take this opportunity and we need brilliant minds from both regions to discuss how we can take full advantage and use this as a springboard to create sustainability for our economy in both regions for years to come."







Jefferson Lab HPDF Win

Digital Infrastructure



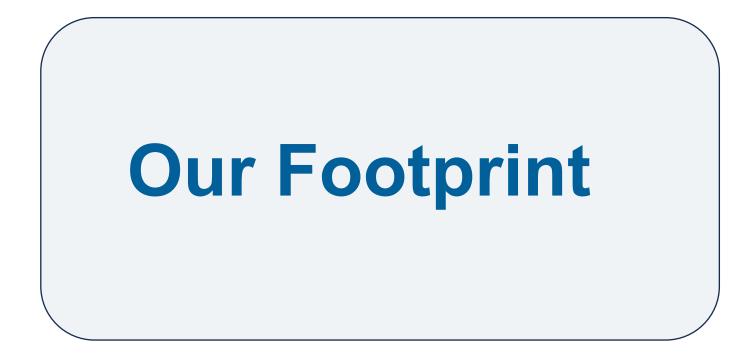




We are behind with IT/Tech

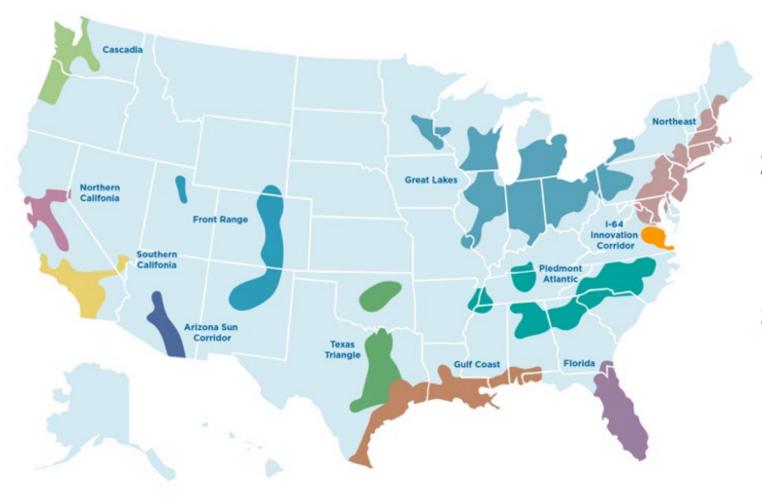
Metropolitan Statistical Area (MSA)	Total Tech Jobs 2022	10 Year Annual Tech Job Growth	Average 2022 Tech Job Wages	10 Year Worker Productivity Growth	10-Year GDP Growth (All Industries)
Mature Digital Infrastructure MSAs*		7.6% Avg.	\$116,233 Avg.	33.5% Avg.	64.6% Avg.
Denver, Seattle, Atlanta, Jacksonville, Portland					
RVA & 757's Direct Competitors**		7.3%. Avg.	\$103,473 Avg.	30.0% Avg.	56.8% Avg.
11 regions from Jacksonville to Nashville to Raleigh					
USA – Total	5,850,692	6.4%	\$111,800	31%	47.4%
I-64 Innovation Corridor		4.4% Avg.	\$105,900 Avg.	24.5 % Avg.	33.0% Avg.
Richmond	24,900	4.6%	\$107,900	26%	39.9%
Virginia Beach/Norfolk	25,879	4.1%	\$103,900	23%	26.7%







Our Future Footprint



- 1. Status quo
- 2. Extend our Virginia footprint
- 3. Join others Northeast or Piedmont





ROCKETLAB

NCH SPACE SYSTEMS ABOUT MISSIONS CAREERS INVESTORS NEWS

BOOK MY LAUNCH

LAUNCH WITH US

FREQUENT AND RELIABLE ACCESS TO SPACE ON YOUR TERMS





Charlottesville BioHub amplifies a vibrant and expansive biotechnology **industry cluster** in Charlottesville, home to **more than 75 companies** at the forefront of advancing human health and innovation.





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Advancing Inclusive Growth

Across the Capital Region, from Baltimore to Richmond.









Consider these mega facts:

•••

- U.S. population will grow by 67 million in the next 30 years.
- 88% of that growth in the U.S. megaregions ... 80% of Virginia's growth will be in the Golden Crescent.
- By 2050, country's share of people 65+ will reach 22% (14% today).
- This workforce shortage gap is projected to grow over the next 10 years shortage of 10M.
- Younger age segments are less healthy than older cohorts at the same age.
- By 2045, the U.S. population will be predominantly non-white, requiring attention to growing racial and economic inequality.
- Throw in climate change and sea level rise.
- These are MEGA issues . . .





*Jim Collins: Big Harry Audacious Goal



Successful Megaregion Design is All About Intentionality

Cascadia Megaregion

Portland – Seattle – Vancouver

- Recently released 400-page business case for the project. \$900K report was funded equally between all three jurisdictions <u>and</u> Microsoft.
- Speeds of up to **220 miles per hour**. Travel times: 47 minutes from Vancouver to Seattle.
- The capital cost of building the system would range from **\$24 billion to \$42 billion**.
- By 2055, annual \$300 million fare revenues will cover annual operating costs.





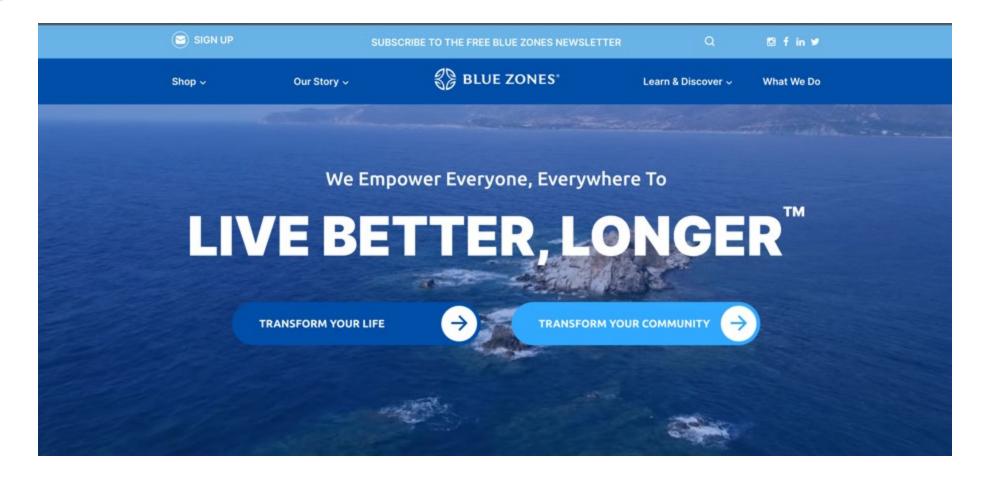
"My vision for the megaregion – stretching from Washington, north to British Columbia, and south to Oregon – includes a transportation system that is fast, frequent, reliable, and environmentally responsible. Such a system would unite us in our common goals related to economic development, shared resources, affordable housing, new jobs, tourism, multimodal connections, and increased collaboration."

> Governor Jay Inslee Washington State



75+ Communities Are "Blue Zones"

. . .





"Just the notion of a **megaregion is in itself a Big Idea!** RVA757 Connects has already, in our short time of existence, accomplished more than I thought possible!"



Our Conversation About Tomorrow

Inputs	Assumptions
2023 Survey Inputs	Healthcare, airports, early childhood, affordable housing, high-speed rail, entertainment / venue, tech park, etc.
Our Geographic Footprint	Status quo, Virginia intra-state expansion, or interstate expansion (North-South-Both?)
Transcendent Trends	Health, population growth, aging population, workforce shortage, diversity, climate
Recent Wins/Opportunities	Jefferson Lab and Global Internet Hub
A BHAG: Should we have one?	Example: Blue Zone the I-64 Innovation Corridor as our BHAG





Closing Remarks

Tom Frantz Co-Chair, RVA757 Connects









What we're all about . . .

Convene Connect

Collaborate

Innovate

Grow



. . .

Let's Continue to Connect and Engage

•••

2024 Board-MIC Meetings

- Feb 21, 2024: 10 a.m. noon (virtual)
- April 24, 2024: 10 a.m. noon (virtual)
- Sept. 26, 2024: Convergence 2024 10 a.m. to 6 p.m. in Williamsburg
- Nov. 20, 2024: 10 a.m. noon (virtual)

We are coordinating 2024 schedules with 5 Chambers, 2 PDCs and the roundtables.





Next Virtual Innovation Spotlight:



ROCKETLAB

Taking off on Virginia's Eastern Shore

Wednesday December 6, 2023 Noon to 1 p.m.









We're Adjourned

